

Action Agenda	Status Comments	Owner	RAG Status
<b>To make the Plan a reality, a series of actions are proposed:</b>			
<b>For Strategic Aim 1 'Staying Ahead', key actions will involve:</b>			
Focus on delivering the Made Smart Review's North West National Adoption Programme Pilot	Ongoing - Lancashire leading on takeup and value. LU has joined the NxNW consortium of Universities to increase spin-outs, develop their entrepreneurial skills and inject greater risk capital; Work has completed on a regional Space Sector Strategy; MIT Reap Project has defined a Clean Tech Accelerator and discussion has been opened with partners and a 2nd stage agreed with MIT; Participation in Med Tech Cluster at STFC; Involvement of AMRC in HEI Forum with UEDU.	Maya (with Pete & Andy)	Green
Connecting with Centres of Excellence outside Lancashire, so helping to improve our participation in national, and potentially international, innovation networks	Discussions had with DIT (Nigel Jones) re potential initiatives filling Gaps in supply chains; £10k budget allocation 21/22 for bid writing for larger projects in this space.	Matt	Yellow
Working in collaboration with large employers in the County to strengthen innovation capabilities of their supply chains	Long list created; First videos created and roll out planned. Scoping needed of how to create programme.	Maya (with LEP Board members)	Yellow
Developing a network of Lancashire 'Innovation Ambassadors' to work with local SMEs;	Work underway with update paper to this board. Detailed paper with action plan went to Feb board and was approved followed by work with FutureGov which is developing the functions and design through stakeholder engagement and research.	Maya (with ML)	Green
Implementing a Lancashire Technology and Market Foresight Observatory.		Matt & Maya	Green
<b>For Strategic Aim 2 'New Routeways to Excellence', key actions will involve:</b>			
Developing supply chain crossover networks	Discussions had with DIT (Nigel Jones) re potential initiatives filling Gaps in supply chains; £10k budget allocation 21/22 for bid writing for larger projects in this space.	TBC	Yellow
Encouraging an increase in Knowledge Transfer Partnerships (KTPs)	Bid submitted Maya 2021 to Community Renewal Fund for programme to pilot new ways of encouraging this takeup. There has been an increase in the number of KTPs and Placements in Companies across Lancashire with University engagement projects. In addition the Lancashire Technology Accelerator piloted to test effectiveness in software sector, with a view to an Accelerator approach Lancashire wide across sectors, and securing UEZ project money.	Matt (& Maya re accelerators/CRF)	Yellow
Developing Test Beds in new sectors such as Digital, and initiatives such as 'Failure Labs' and 'hackathons', with different sector foci over time	Hackathons discussed previously but stalled - lots of appetite but resource heavy to co-ordinate. Exploring as part of Innovation Festival but would need extra resource. Manual mapping being done via shared google docs. To then feed into Observatory work. An Innovation Strategy on a page has been developed to coordinate a project pipeline from Universities and their partners. LEP Sector groups establishing sector plans for each of the 6 sectors and enabling services (skills, business support, innovation, wellbeing) running workshops to get up to date feedback on their roles. A Technology Workshop was held between the Sector Group Leads and the Universities.	Maya (and Dan)	Green
Starting to analyse rigorously how overlaps and synergies between the activities and technologies of our existing sectors can be drawn out to define new areas of sectoral strengths that we can develop		Matt	Green
<b>For Strategic Aim 3 'Broadening the Innovation Base', key actions will involve:</b>			
Enhancing existing, or building new, leadership development programme activities, ensuring that innovation is given the same priority as wider core business disciplines	Programmes underway include Productivity Innovation Centre (PIC) programmes, Productivity through People; Made Smarter Leadership etc; Also the new LUMS Catalyst programme will become a key tool for developing innovation leadership capabilities with SMEs.	Matt	Green
Ensuring relevant capital developments include provision for incubating innovation-led start-ups	Fraser House (White Cross) opened April 2021 with further investment proposed for wider White Cross. AMRC Samesbury due to open September 2021. Strawberry Fields, Burnley Landmark, Lancaster HIC, Society 1 etc. Launch of Energy Park at Springfield and meetings with LU to develop Clean Energy projects. £20k in LCC 21/22 digital sector budget for ecosystem development in local areas. Proposals imminent to focus more intently on local ecosystems.	Maya (& LEP team)	Green
Facilitating networking between innovation and incubation centres within and outwith the County to share best practice	£20k in LCC 21/22 budget for ecosystem development in local areas. Full time Community Manager role in place at Fraser House with aim to develop programmes there which can then be rolled out / replicated at other sites in the county. Greater links with STFC through MedTech and HIC plus Infolab and the Digital Catapult. Hoping to embed some in Innovation festival 2021.	Maya & Matt	Yellow
Developing a programme of visits to Lancashire from innovation success stories across the world, helping to stimulate global networking, and bringing best practice to Lancashire's attention.	Proposals and conversations stalled so far due to lack of resource. Fraser House role may be able to kick start and lead.	Maya	Red
<b>For Strategic Aim 4 'Enabling Infrastructures for Innovation', key actions will involve:</b>			

Creating an 'innovation graduate' placement programme for SMEs	Many of the innovation programmes delivered to SMEs by the Universities incorporate placements in order to deliver research and other projects within the company. The recent submission of CRF projects builds this into the process eg through the Catalyst bid.	Matt	
Developing a single point of contact programme of support for innovation-led start-up or early-stage businesses	Exploring thorough Innovation Observatory work and potential CRF bid. Boost; New Marketing Strategy includes 1 webpage summary of offer on investinlancashire website. LEP co-ordinated accelerator ran 2019 with potential to extend (UEZ). Potentially need to review focus area (is focus now needed more on scale up than start up?).	Maya (with ML)	
Exploring options for creating a Lancashire Innovation Fund for early-stage funding for innovation-led start-ups	Exploring through CRF bid. Conversations had with Amin / Rosebud about potentially repurposing some money. Working group established with Gaynor Dykes & Amin Vepari. Direction seems to be a stage 1 of looking at a smarter marketing vehicle for existing funds, and stage 2 adapt existing funds to address any gaps.	Maya (& Amin via Rosebud?)	
Developing a programme to promote innovation across public and third sectors;	LCC IT provision due to come in house in April 2021 which maybe provide some new capacity & leadership in this space. LCC invited to be involved in Innovation Observatory consultations. Conversations also had with FutureGov re creating a consortium of local authorities to support a separate digital development service.	Maya (& Kerry / Other internal LCC lead - Glyn CDO)	
Embedding Intellectual Property (IP) management in to innovation initiatives.	TBC - scoping work needed. Needs to be a wider discussion about this and the changing approach to IP in the innovation field. Discussion held with IPO and Ian Skerritt at MGH with on-going work with the IPO.	Matt	
<b>To deliver Strategic Aim 5 'Letting the World Know!', key actions will involve:</b>			
Holding an annual Innovation Showcase to celebrate successful innovation in, and across, the County	Preparation ongoing for Innovation Festival 2021 with update paper to this board. Lancashire Innovation Month 2020 held & successful.	Maya, (with Dan Knowles).	
Developing a Lancashire Innovation Marketing Strategy	Rolling out but somewhat stalled due to Covid and Capacity.	Maya (& Marketing Lancashire)	
Developing, and disseminating a portfolio of Lancashire innovation case studies;	Budget identified for 21/22; Innovation Observatory may help give roots. Tech nation engagement NW lead lined up to do tech focused case studies	Maya.	
Ensuring Lancashire is represented in all key national fora relating to innovation, so that forward and backward linkages to innovation in our County are be promoted and developed	Much better engaged with NP11/ UKRI / EPSRC / Innovate UK . Further scoping exercise of key events needed for us to have presence at.	Matt & Maya	
<b>Governance</b>			
Establish Innovation Board + what role will be	Now established and meeting quarterly.	Maya & Matt	
Re-establish board of officers + meet	Monthly working group of Maya Ellis, Matt Wright, Andy Walker and Sarah Kemp.	Maya + Andy W	
Regroup and / or recontact original consultees to update on outcomes and next steps	This didn't happen - propose remote from log now as relevant time has probably passed?	Maya (with SDG)	
Monitoring and evaluation	Aiming to contract company by March 2021 to establish measurements for 21/22 (late but still aiming to complete)	Maya	
Update of Innovation Plan 2021?	To commence? Discuss at June 2021 board	Maya & Matt	